

## OFFICER DECISION RECORD 1 FORM

This form should be used to record Officer Decisions in Excess of £100k (but below the key decision threshold), or where required by Financial, Contract or other Procedure Rules or following formal delegation from Cabinet or a Cabinet Member or a Council Committee.

**Decision Reference No:** 2022/26/PH/TransformationPriorities

**BOX 1**

**DIRECTORATE:** Public Health

**DATE:** 20/06/2022

**Contact Name:** Michael McBurney

**Tel. No:** 01302 736830

**Subject Matter:** Additional capacity to support transformational priorities as part of a S75 agreement to fund posts Neighbourhood Frailty Work: Project Management Support and Project Support Manager hosted within Doncaster Clinical Commissioning Group.

In addition to pooled budget arrangements there is a funding agreement to allow the extension of a fixed term contract, hosted by RDaSH for the full time equivalent Strategic Change Manager post that supports the Intermediate Care Portfolio.

**BOX 2****DECISION TAKEN**

Approved allocation of £151,021 from the Better Care Fund over a one year period to fund the below posts.

- Strategic Change Manager – Intermediate Care (Home First): £69,368 (RDASH)
- Project Support Manager: £41,653 (Doncaster CCG)
- Neighbourhood Frailty Work: Project Management Support: £40,000 (Doncaster CCG)

**BOX 3****REASON FOR THE DECISION**

There is still significant support required to deliver the commitments set out within the Place Plan, Joint Commissioning Agreement and Provider Collaborative Agreement. A range of integrated services aims promote faster recovery from illness, prevent unnecessary acute hospital admission and premature admission to long-term residential care, support timely discharge from hospital and maximise independent living.

These business cases take a preventative approach to facilitate avoidance of admissions to hospital. It aims to strengthen the integration of commissioning and build on delivering person-centred care. The above project enabler posts supports delivery of the place plan such as liaising with all project leads, reporting and oversight of place plan delivery, for example: Unplanned Emergency Care

Home First  
Frailty  
Outpatient transformation  
Community Prevention and Locality Delivery  
Community Care  
Mental Health Transformation

**BOX 4**  
**ALTERNATIVE OPTIONS CONSIDERED AND REJECTED**

**Option 1 – Do nothing**

Not undertaking the extension of contracts could mean that the suitable budgetary and contract management and oversight tasks are not performed for the length of the projects. Risks, issues, and progress on the projects are not effectively communicated with the wider management and stakeholders for the full length of the projects

**Option 2 – Recruit to a 6 month FTE post at a cost of 50% of the proposed budget**

Recruiting to this post for a short period would not be sufficient enough to have an impact on change and so this option has been rejected **(Not recommended)**

**Option 3 – Approve funding.** In accordance with S75 agreement Doncaster Council has established a grant funding scheme to support Better Care Fund projects. Not to approve the application in accordance with the requirements of the Better Care Fund scheme would reduce the level of support that can be provided. **(Recommended)**

**BOX 5**  
**LEGAL IMPLICATIONS**

1. Section 1 of the Localism Act 2011 provides the Council with a general power of competence, allowing the Council to do anything that individuals generally may do.
2. Section 1 of the Care Act 2014 places a number of duties on the Council to promote an individual's wellbeing.
3. Section 3 of the Care Act 2014 states that the Council must ensure that care and support provision is integrated with other health provision and health related provision where it will promote wellbeing.
4. Section 6 of the Care Act 2014 states that the Council must co-operate with each of its partners and each relevant partner must co-operate with the Council in exercise of their respective function relating to adults with needs for care and support.
5. The provision of the grant funding to Rotherham Doncaster and South Humber NHS Trust and Doncaster Clinical Commissioning Group must comply with the Council's

Financial Procedure Rules and ensure that a formal written agreement is in place setting out all the terms of the grant funding to each partner organisation.

6. Legal Services should be consulted as soon as possible in respect of the preparation of the grant agreement.

**Name: Phil Crawley Signature: By E-mail Date: 29/06/22**

#### **BOX 6**

##### **FINANCIAL IMPLICATIONS:**

A business case to fund the 3 posts identified in Box1 of this report was presented and approved at the Joint Commissioning Operational Group (JCOG) meeting on 10<sup>th</sup> June 2022 and subsequently approved virtually by Joint Commissioning Management Board (JCMB). Two posts will be based in Doncaster Clinical Commissioning Group (£81,653) and one at RDASH (£69,368) and will be funded from the Better Care Fund earmarked reserve as part of the Place Plan.

On approval of this decision the Better Care Fund plan will be updated and shared with JCOG and JCMB.

**Name: Helen Rowlands**

**Signature:**

**Date: 24/06/22**

**Signature of Chief Financial Officer and Assistant Director of Finance (or representative)**

#### **BOX 7**

##### **OTHER RELEVANT IMPLICATIONS**

None identified

**Name:** \_\_\_\_\_ **Signature:** \_\_\_\_\_ **Date:** \_\_\_\_\_

Signature of Assistant Director (or representative)

**ANY IMPLICATIONS SENT TO DEPARTMENTS SHOULD GENERALLY BE SUBMITTED AT LEAST 5 WORKING DAYS IN ADVANCE TO ENSURE THESE CAN BE GIVEN THE RELEVANT CONSIDERATION.**

#### **BOX 8**

**EQUALITY IMPLICATIONS:** (To be completed by the author).

The project will support vulnerable frail and older people with long term conditions that are impacted by multiple barriers to equality and inclusion. This will create stronger, more resilient communities where residents have the capacity and capability to live well and experience improved wellbeing.

#### **BOX 9**

**RISK IMPLICATIONS:** (To be completed by the author)

Evidence of effectiveness and exit strategies which will be picked up in the planned project reviews in August 2022. For example, the role of the provider alliance, evidence of effectiveness of the programme of work and how benefits are to be realised.

**BOX 10  
CONSULTATION**

Prior to formal approval of applications at Joint Commissioning Management Board there is an assessment process undertaken by the Joint Commissioning Operational Group, ratified by the chair and associate membership.

Commissioning of health and social care services is done in a joined up manner with wider stakeholders building on individuals strengths and promoting self-care. Delivery of the Doncaster Place Plan priorities is reliant on existing system partnership such as the Doncaster Integrated Care Partnership which includes the following organisations:

- Primary Care Doncaster
- Doncaster and Bassetlaw Teaching Hospitals NHS FT
- Doncaster CCG
- Rotherham, Doncaster and South Humber FT
- Doncaster Council
- St Leger Homes
- Doncaster Children's Trust
- FCMS Ltd
- Age UK Doncaster
- St Leger Homes Doncaster
- Voluntary Action Doncaster
- Yorkshire Ambulance Service

**BOX 11  
INFORMATION NOT FOR PUBLICATION**

None identified

**Name: Claire Hewitt      Signature \_\_\_\_\_      Date: 21/06/2022**

Signature of FOI Lead Officer for service area where ODR originates

**BOX 12  
BACKGROUND PAPERS**

Please confirm if any Background Papers are included with this ODR **NO**

(If YES please list and submit these with this form)

**BOX 13  
AUTHORISATION**

**Name:** Dr Rupert Suckling **Signature :**  **Date:** 01/07/2022

Director of Public Health

**Does this decision require authorisation by the Chief Financial Officer or other Officer**

**No/**

**If yes please authorise below:**

**Name: Signature: Date:**

**Consultation with Relevant Member(s)**

**Name: Signature: Date:**

**Declaration of Interest**

**If YES please give details below**

**PLEASE NOTE THIS FORM WILL BE PUBLISHED ON THE COUNCIL'S WEBSITE IN FULL UNLESS IT CONTAINS EXEMPT OR CONFIDENTIAL INFORMATION.**

**Once completed a PDF copy of this form and any relevant background papers should be forwarded to Governance Services at [Democratic.Services@doncaster.gov.uk](mailto:Democratic.Services@doncaster.gov.uk) who will arrange publication.**

**It is the responsibility of the decision taker to clearly identify any information that is confidential or exempt and should be redacted before publication.**